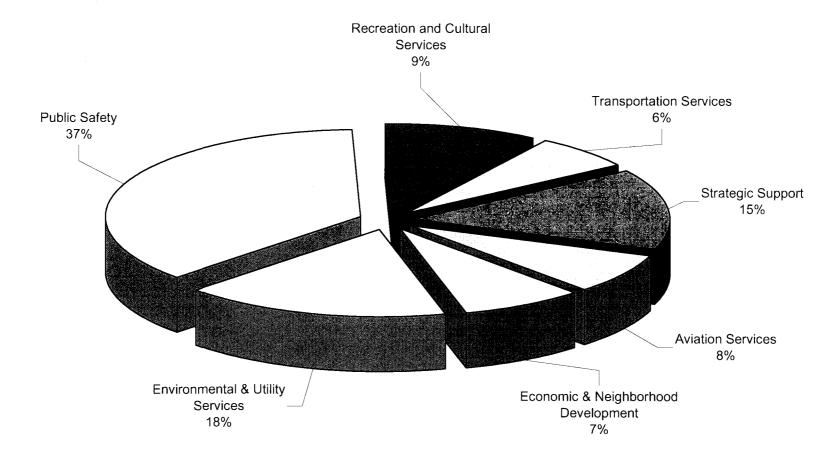
SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)



TOTAL OPERATIONS \$958,353,036

SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)*

USE OF FUNDS	Department	General Fund	Enterprise Funds	Trust and Agency Funds	Special Revenue Funds	Capital Funds	TOTAL
AVIATION SERVICES							
Airport Customer Service	Airport		46,301,907			1,652,421	47,954,328
Airport Environmental Management	Airport		1,866,467			890,393	2,756,860
Community Air Service	Airport		1,776,721				1,776,721
Strategic Support	_		18,471,445			559,252	19,030,697
Total Aviation Services	_	0	68,416,540	0	. 0	3,102,066	71,518,606
ECONOMIC & NEIGHBORHOOD DEVELOPMENT							
Business/Job Attraction, Retention, Expansion and Creation	Econ Develop.	1,957,230			170,007		2,127,237
Community Code Enforcement	PBCE	6,473,135			2,347,070		8,820,205
Convention Facilities	CAE				11,631,336		11,631,336
Development Plan Review and Building Construction Inspection	PBCE	23,083,039	87,902		215,702	48,944	23,435,587
Fire Safety Code Compliance	Fire	2,024,099				140,980	2,165,079
Increase the Affordable Housing Supply	Housing				1,174,899		1,174,899
Long Range Land Use Planning	PBCE	1,964,799	79,691		399,150	36,990	2,480,630
Maintain the Existing Affordable Housing Supply	Housing				3,668,430		3,668,430
Outdoor Special Events	Econ Develop.	711,753					711,753
Provide Services to Homeless and At-Risk Population	Housing				340,937		340,937
Regulate/Facilitate Private Development	Public Works	5,416,247					5,416,247
Workforce Development	Econ Develop.				2,046,462		2,046,462
Strategic Support	,	4,043,256			3,143,920		7,187,176
Total Economic and Neighborhood Development	•	45,673,558	167,593	0	25,137,913	226,914	71,205,978

^{*} City Service Area operations include personal services for all funds and non-personal/equipment expenditures for all funds with the exception of capital funds.

SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)* (CONT'D.)

USE OF FUNDS (CONT'D.)	Department	General Fund	Enterprise Funds	Trust and Agency Funds	Special Revenue Funds	Capital Funds	TOTAL
ENVIRONMENTAL AND UTILITY SERVICES							
Manage Potable Water	ESD		17,919,099			455,180	18,374,279
Manage Recycled Water	ESD		3,903,153				3,903,153
Manage Recycling and Garbage Services	ESD	973,735			62,579,251		63,552,986
Manage Urban Runoff Quality	ESD				5,017,462		5,017,462
Manage Wastewater	ESD		49,931,260				49,931,260
Protect Natural and Energy Resources	ESD	493,492	2,482,905				2,976,397
Sanitary Sewer Maintenance	Transportation		9,547,296				9 ,5 47 ,2 96
Storm Sewer Management	Transportation	347,820			6,059,370		6,407,190
Strategic Support		4,662	6,359,165		1,260,284		7,624,111
Total Environmental and Utility Services		1,819,709	90,142,878	0	74,916,367	455,180	167,334,134
PUBLIC SAFETY							
Crime Prevention and Community Education	Police	7,265,751					7,265,751
Emergency Preparedness and Planning	Emergency Services	91,567					91,567
Emergency Response and Recovery	Emergency Services	82,847			•		82,847
Emergency Response	Fire	107,419,644					107,419,644
Fire Prevention	Fire	3,228,972					3,228,972
Independent Police Oversight	Ind. Police Auditor	574,884					574,884
Investigative Services	Police	46,313,839					46,313,839
Regulatory Services	Police	2,523,073					2,523,073
Respond to Calls for Service	Police	145,985,504	66,899			105,436	146,157,839
Special Events Services	Police	928,765					928,765
Strategic Support		39,612,705			1,742,108		41,354,813
Total Public Safety	-	354,027,551	66,899	0	1,742,108	105,436	355,941,994

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SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)* (CONT'D.)

Trust and Special Revenue General Enterprise Capital Agency **Funds** TOTAL USE OF FUNDS (CONT'D.) Fund **Funds Funds** Department Funds RECREATION AND CULTURAL SERVICES Arts and Cultural Development 2,253,027 Econ Develop. 1,747,881 109,763 395,383 Community Strengthening Services **PRNS** 3,898,915 257,817 1,826,674 5,983,406 Life Enjoyment Services **PRNS** 31,270,874 57,275 40,000 562,765 211,249 32,142,163 Neighborhood Livability Services **PRNS** 12,885,940 266,138 1,059,811 367,345 14,579,234 452,754 3,720,787 Promote Lifelong Learning and Provide Educational Support 3,268,033 Library 2,898,758 21,553,047 Library 18,654,289 Provide Access to Information, Library Materials & Digital Resources Strategic Support 5,077,105 24,705 663,277 3,266,625 9,031,712 76,803,037 323,413 322,522 **Total Recreation and Cultural Services** 7,573,802 4,240,602 89,263,376 TRANSPORTATION SERVICES 134,208 10,483,747 Transportation 2,795,339 7,554,200 Parking Services 55,521 488,211 5,858,305 Pavement Maintenance Transportation 5,313,147 1,426 Street Landscape Maintenance 5,842,976 4,313,696 375,656 10,532,328 Transportation 189,316 10,421,234 Traffic Maintenance Transportation 10,231,918 7,994,419 Traffic Safety Services Police 7,994,419 Transportation Operations Transportation 3,688,966 124,614 2,898,715 6,712,295 4,040,225 Transportation 627,360 3,412,865 Transportation Planning 61,244 1,048,575 Strategic Support 986,781 550 0 **Total Transportation Services** 37,480,906 7,680,790 4,369,217 7,560,215 57.091.128

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SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)* (CONT'D.)

USE OF FUNDS (CONT'D.)	Department	General Fund	Enterprise Funds	Trust and Agency Funds	Special Revenue Funds	Capital Funds	TOTAL
STRATEGIC SUPPORT						-	
Administer Retirement Plans	Retirement						0
Debt and Risk Management	Finance	1,017,060	22,866	2,399,310			3,439,236
Disbursements	Finance	1,642,336			194,381		1,836,717
Employee Benefits	Employee Services	393,537					393,537
Employment Services	Employee Services	1,126,922			1,484,078		2,611,000
Facilities Management	General Services	15,125,221	275,568			1,231,257	16,632,046
Financial Reporting	Finance	1,328,770		30,325	210,724		1,569,819
Fleet and Equipment Services	General Services	953,130			14,800,270	199,376	15,952,776
Health and Safety	Employee Services	3,106,693		88,490	23,252		3,218,435
Manage and Support the Information Technology Infrastructure	Information Technology	7,704,294	204,476		235,886		8,144,656
Plan, Design and Construct Public Facilities and Infrastructur	Public Works	89,525	916,052		170,202	27,656,714	28,832,493
Provide Enterprise Technology Systems and Solutions	Info. Tech.	4,234,503	128,058		120,053		4,482,614
Purchasing and Materials Management	Finance	1,233,084	161,221		1,077,500		2,471,805
Revenue Management	Finance	3,500,207	622,326		1,120,905		5,243,438
Support Departmental Technology Services	Info. Tech.	1,027,175	258,247		648,649		1,934,071
Training and Development	Employee Services	195,421					195,421
Strategic Support	<u>-</u>	8,474,451	779,110	213,040	3,692,740	998,425	14,157,766
Subtotal		51,152,329	3,367,924	2,731,165	23,778,640	30,085,772	111,115,830

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SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)* (CONT'D.)

USE OF FUNDS (CONT'D.)	Department	General Fund	Enterprise Funds	Trust and Agency Funds	Special Revenue Funds	Capital Funds	TOTAL
STRATEGIC SUPPORT (CONT'D.)							
Mayor, City Council and Appointees							
Analyze, Develop and Recommend Public Policy	City Manager	3,556,046					3,556,046
Audit Services	City Auditor	1,988,590					1,988,590
Facilitate the City's Legislative Process	City Clerk	2,238,297					2,238,297
Lead and Advance the Organization	City Manager	1,701,326					1,701,326
Legal Representation	City Attorney	6,216,207	430,326				6,646,533
Legal Transactions	City Attorney	4,077,708	633,806		779,796		5,491,310
Manage and Coordinate City-Wide Service Delivery	City Manager	3,291,577					3,291,577
Strategic Support		9,956,634	11,677				9,968,311
Subtotal Mayor, City Council and Appointees		33,026,385	1,075,809	0	779,796	0	34,881,990
Total Strategic Support		84,178,714	4,443,733	2,731,165	24,558,436	30,085,772	145,997,820
TOTAL CITY SERVICE AREA USES		\$ 599,983,475	\$ 171,241,846	\$3,053,687	\$ 138,297,843	\$ 45,776,185	\$ 958,353,036

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